



# Briefing on NREL Reports on Solar Policies and Incentives

Clean Energy States Alliance and  
State-Federal RPS Collaborative  
Webinar

Hosted by  
Warren Leon, CESA Deputy Director

April 18, 2013



# Housekeeping

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# About CESA

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Clean Energy States Alliance (CESA) is a national nonprofit organization dedicated to advancing state and local efforts to implement smart clean energy policies, programs, technology innovation, and financing tools to drive increased investment and market making for clean energy technologies.

# State-Federal RPS Collaborative

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- With funding from the **Energy Foundation** and the **US Department of Energy**, CESA facilitates the **Collaborative**.
- Includes **state RPS administrators and regulators, federal agency representatives**, and other stakeholders.
- Advances dialogue and learning about RPS programs by **examining the challenges and potential solutions** for successful implementation of state RPS programs, including **identification of best practices**.
- To get the **monthly newsletter** and announcements of **upcoming events**, sign up for the listserv at:  
[www.cleanenergystates.org/projects/state-federal-rps-collaborative](http://www.cleanenergystates.org/projects/state-federal-rps-collaborative)



# Today's Guest Speakers

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**-Lori Bird and Andy Reger, NREL**

“Incentivizing Distributed Solar: Best Practices”

[Lori.Bird@NREL.gov](mailto:Lori.Bird@NREL.gov) and [Andy.Reger@NREL.gov](mailto:Andy.Reger@NREL.gov)

**- Darlene Steward, NREL**

“State Policy Staging to Optimize Private Investment in Solar Technologies”

[Darlene.Steward@NREL.gov](mailto:Darlene.Steward@NREL.gov)

# Contact Info

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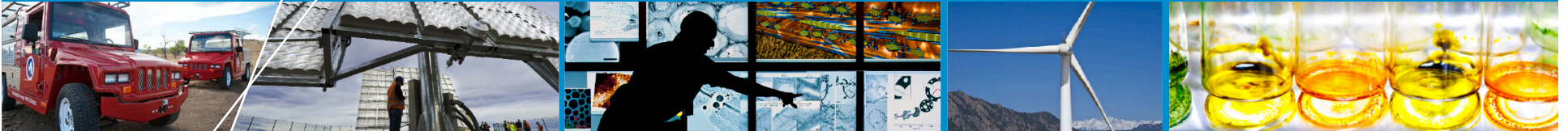
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# State Policy Staging to Optimize Private Investment in Solar Technologies



**CESA Webinar: Briefing on NREL  
Reports on Solar Policies and  
Incentives**

**Darlene Steward**

**April 18, 2013**

# Presentation Overview

Why do solar policies seem to be more effective in some states than in others?



19484



# Presentation Overview

Something about the policies?

Something about the states?

or

**Both?**

- 2012 Key Findings
- 2013 Strategy and Methods
- Preliminary Findings

19484

# 2012 Key Findings

## Statistical analysis of potential drivers for solar PV:



### Market Preparation Policies

- Interconnection Standards
- Net Metering



### Renewable Portfolio Standards

- RPS age
- Solar set aside age



### Population

19437

## 2012 Key Findings

Implementing low-cost, market preparation policies prior to more expensive policies might bolster the effectiveness of the latter.

The quality of market preparation policies has an impact on overall development of PV markets.

19437

# 2013 Strategy



18044



14729

Group states to normalize for non-policy factors

- Verify 2012 results
- Case studies provide detail

## 2013 Methods

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Group states based on four non-policy resource and demographic factors

- Solar rooftop potential (combination of solar resource and available roof area)
- American Council for an Energy Efficient Economy; Energy Efficiency Scorecard
- Median household income
- Residential electricity price



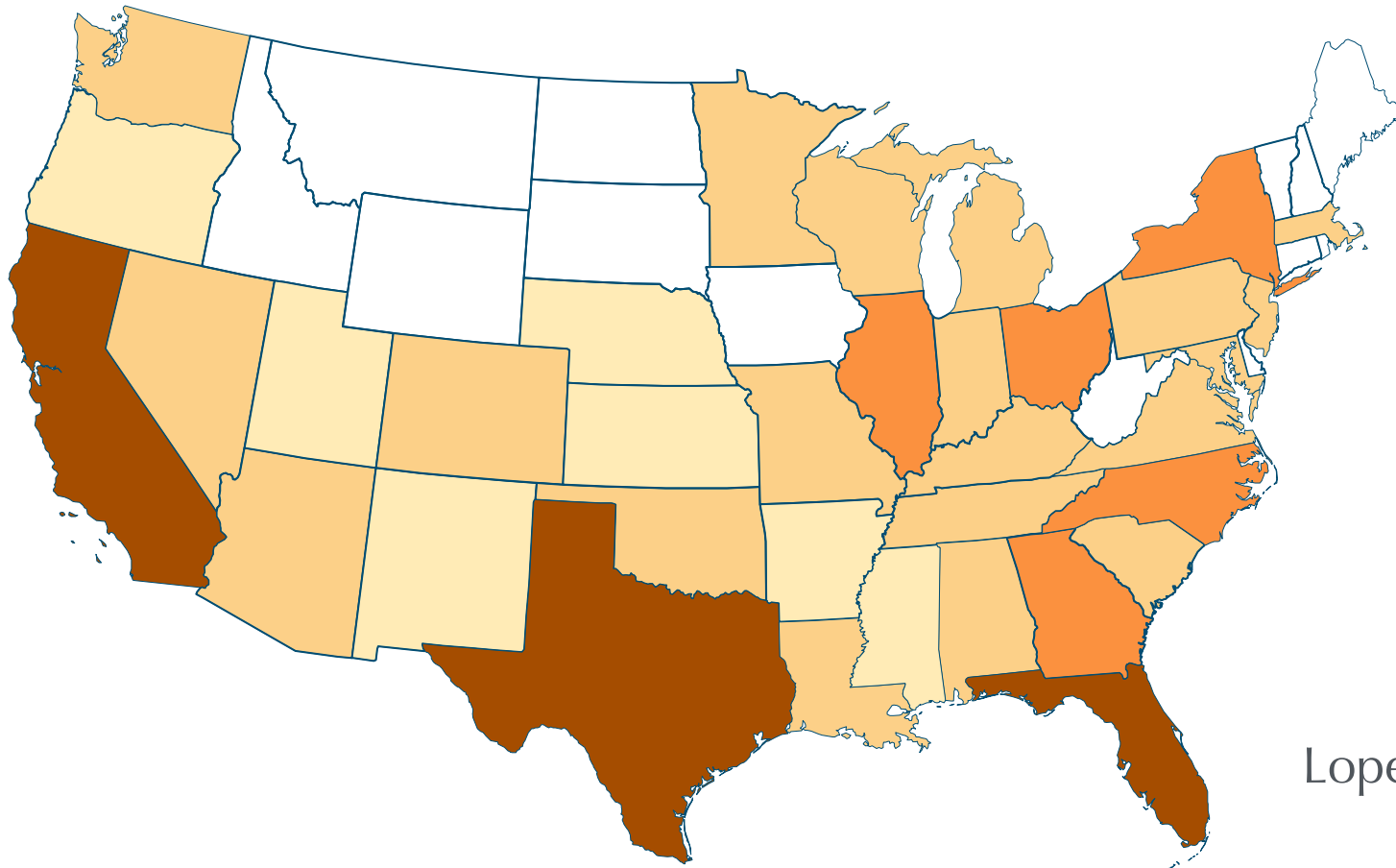
# Estimated Technical Potential for Rooftop PV

Thousands of Gigawatt Hours



>50

<5

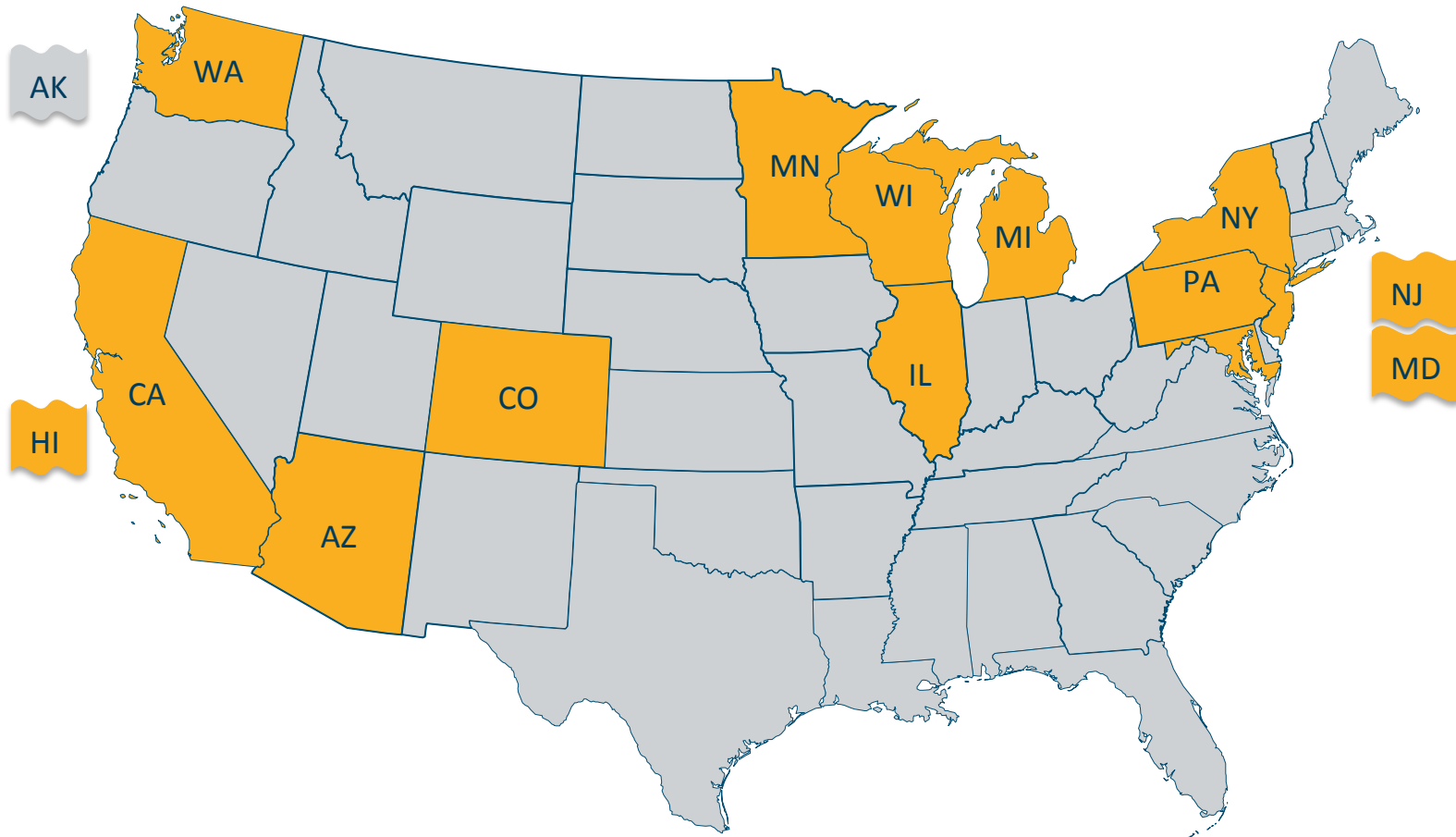


Lopez, 2012



# Expected Leaders – High Solar Potential & Interest

Solar technical potential > median  
ACEEE scorecard score > average





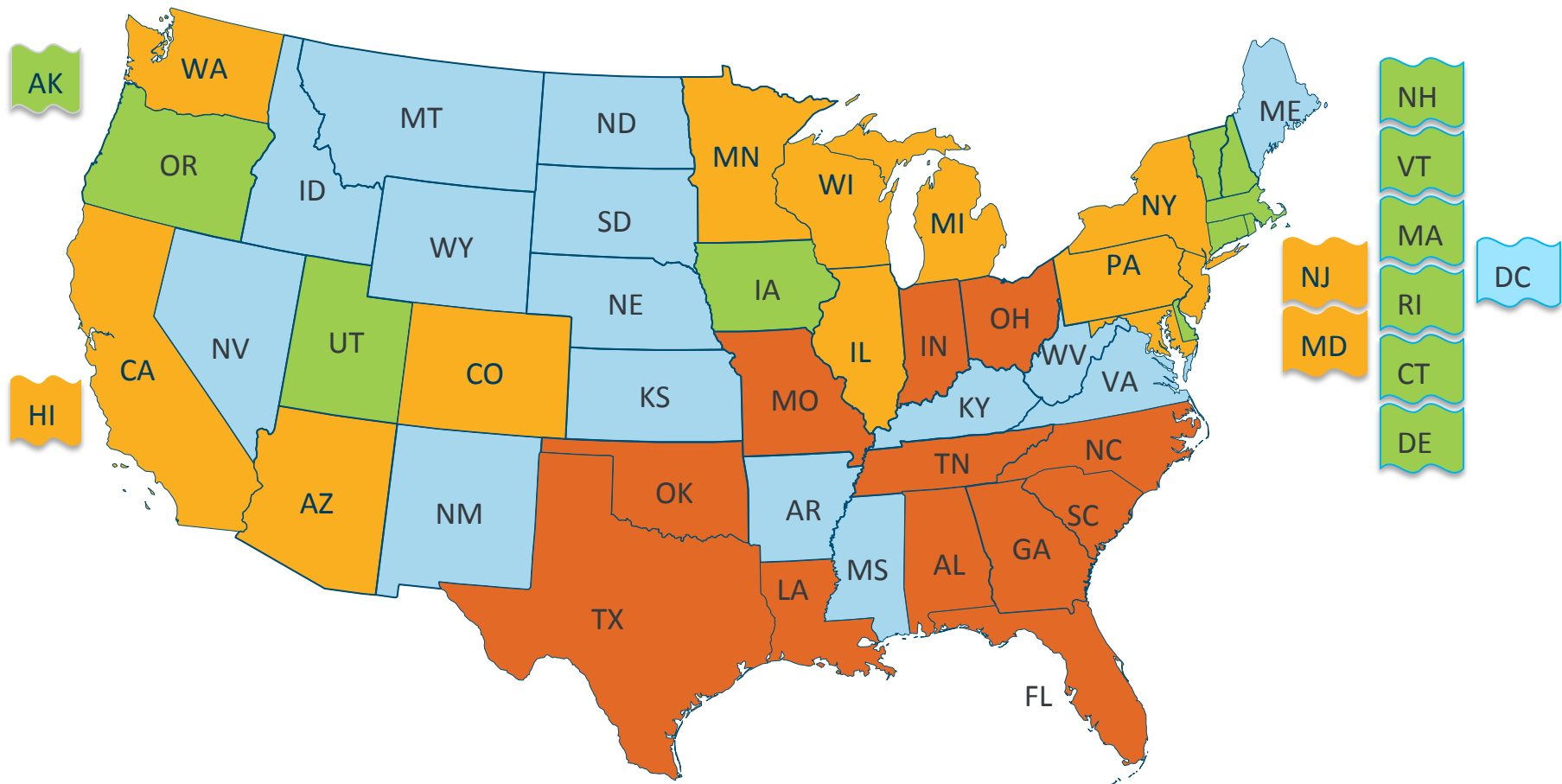




# Mixed – States with Mixed Resource & Economic Drivers

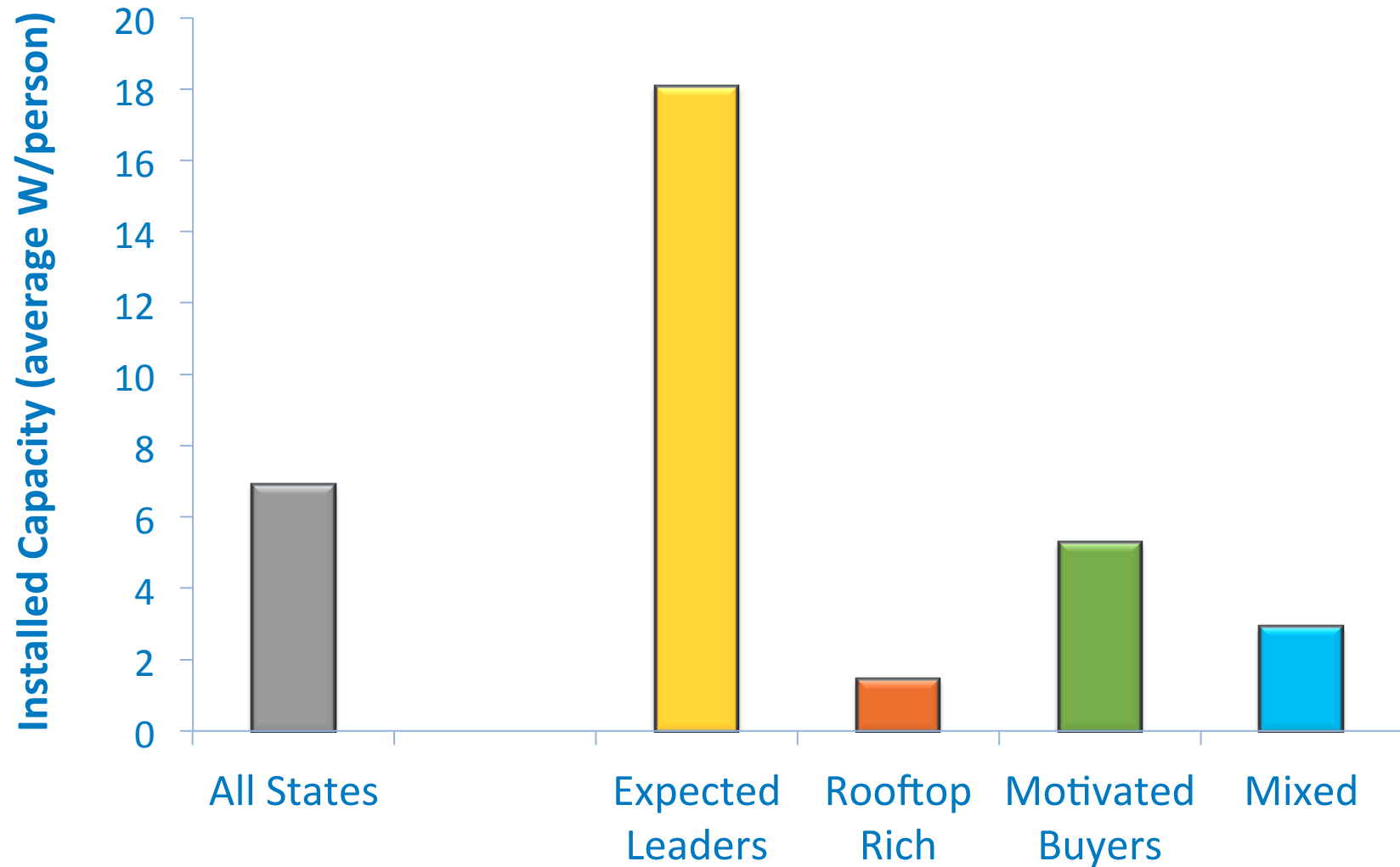
Electricity price  
Median income

Solar technical potential  
ACEEE scorecard score

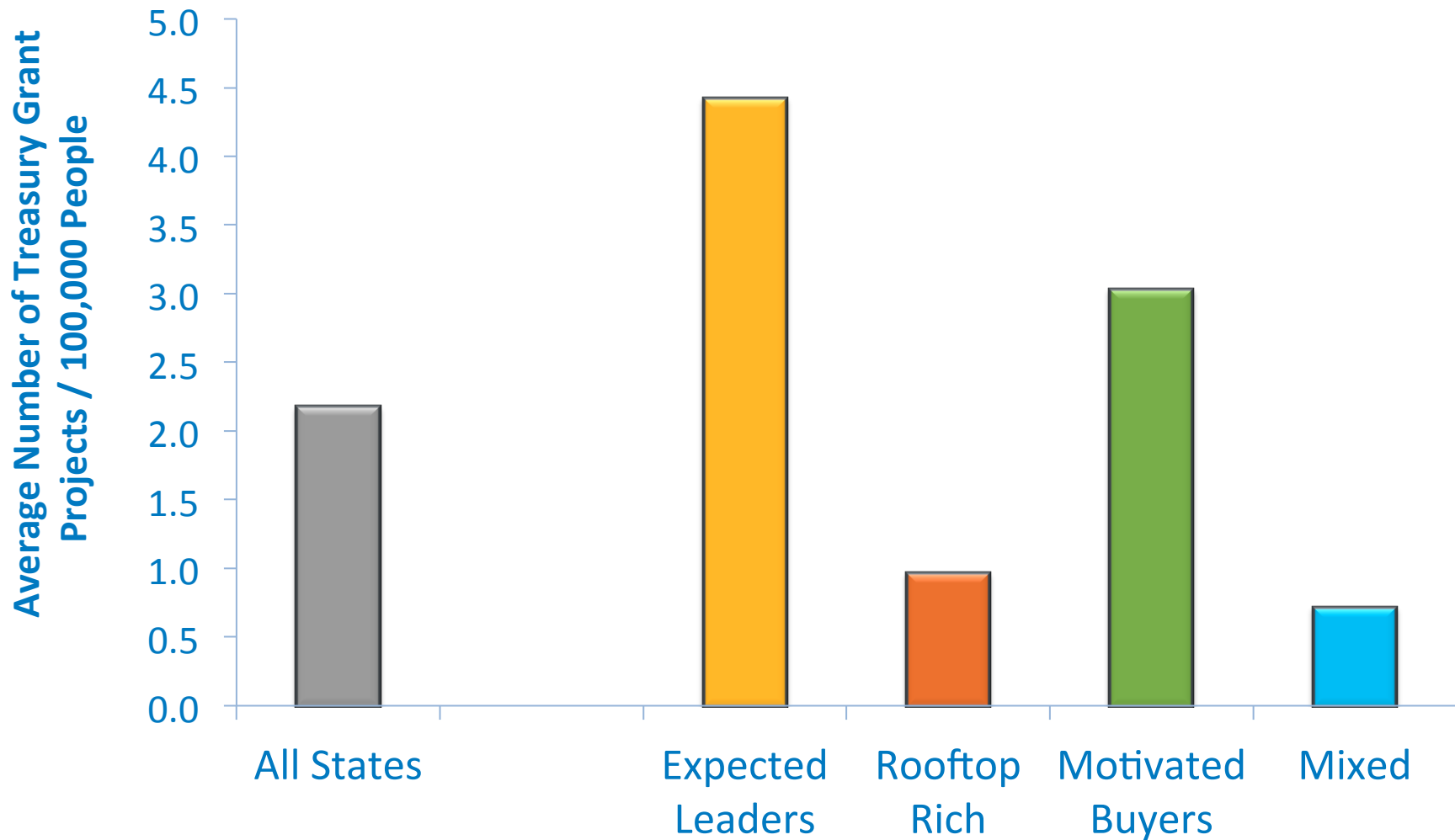


# Solar Market Penetration Differences Between Groups of States – Installed Capacity

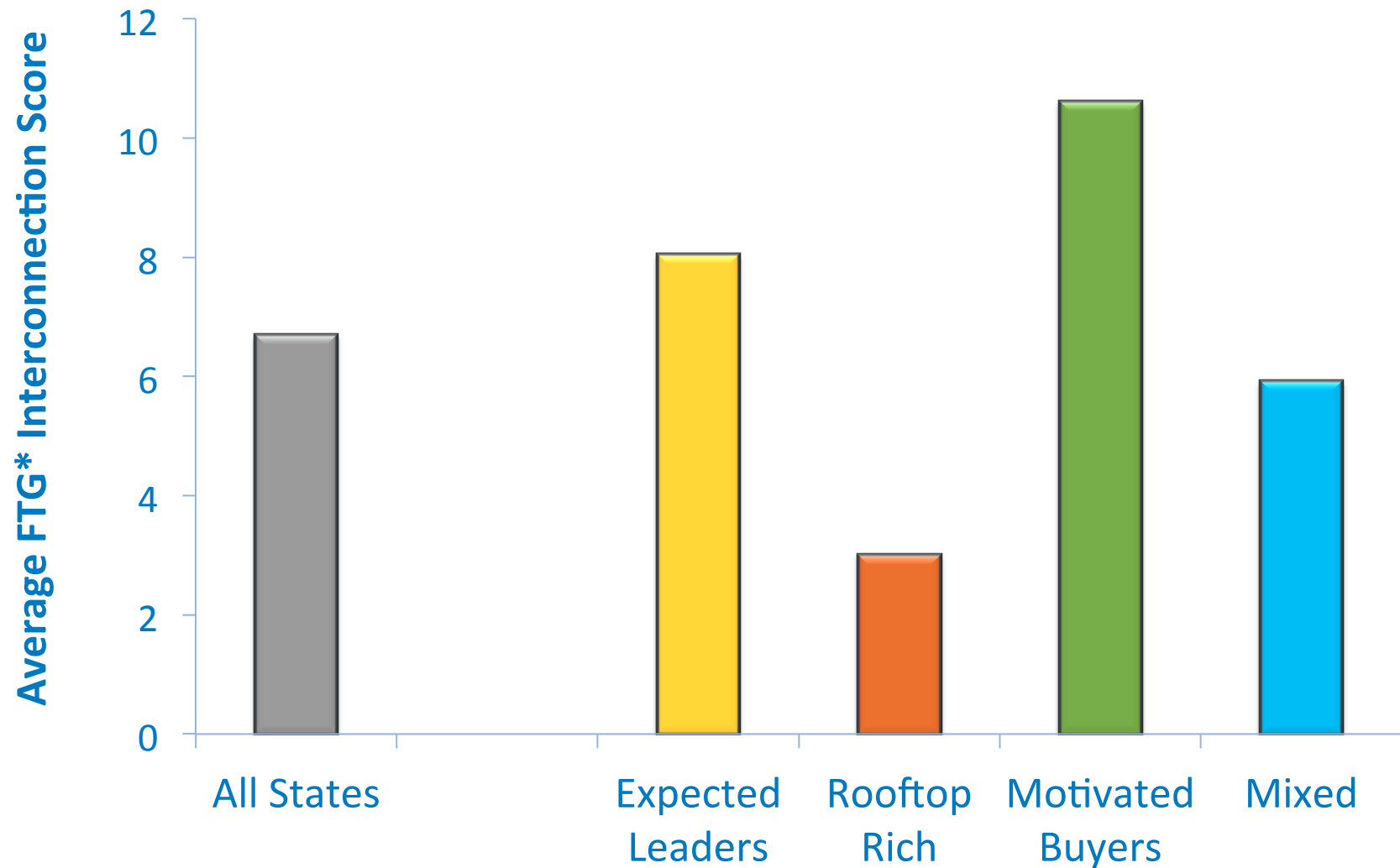
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# Solar Market Penetration Differences Between Groups of States – Projects Receiving Federal Grants

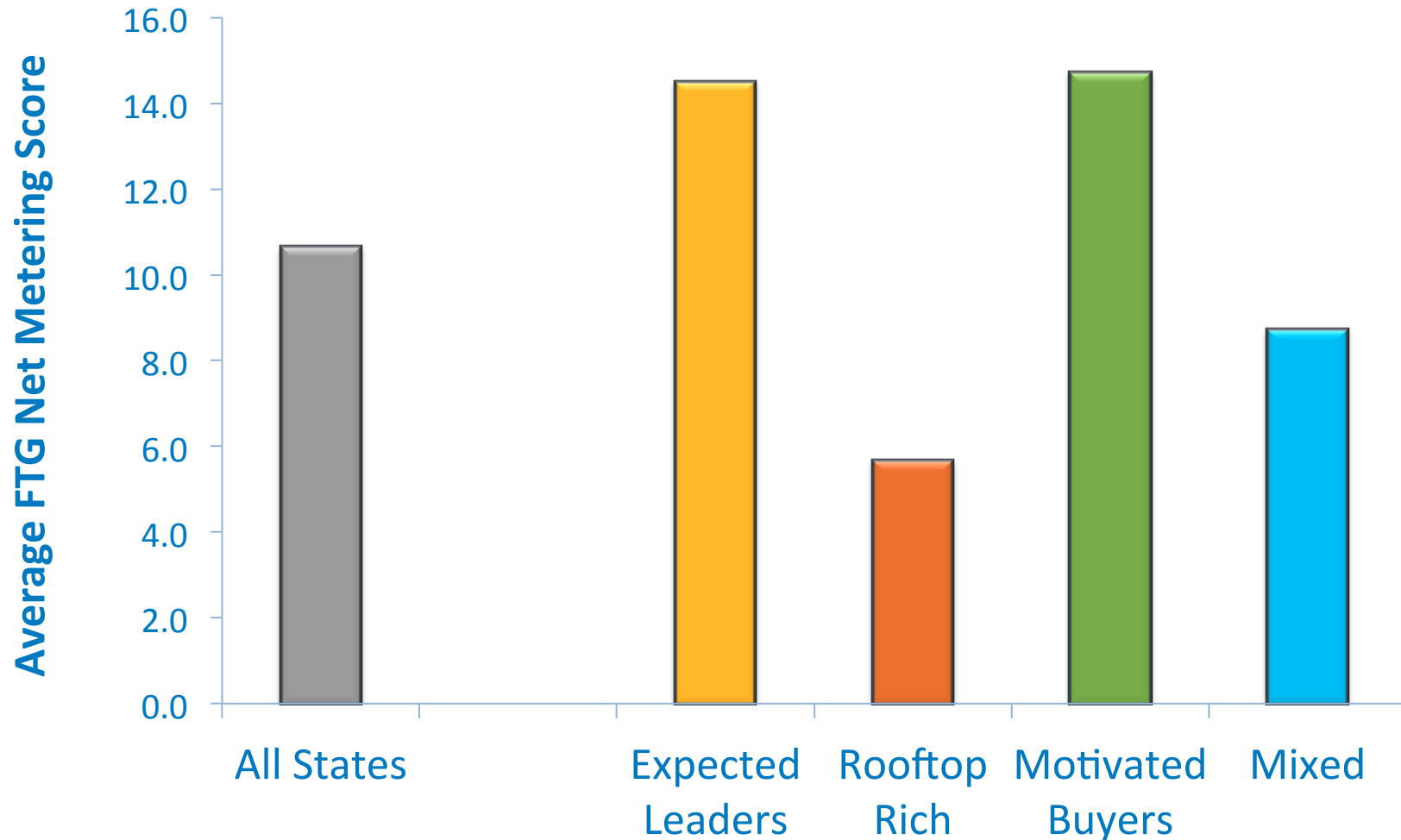


# Solar Policy Differences Between Groups of States – Freeing the Grid Interconnection Scores



\*Network for New Energy Choices Freeing The Grid 2012 Report

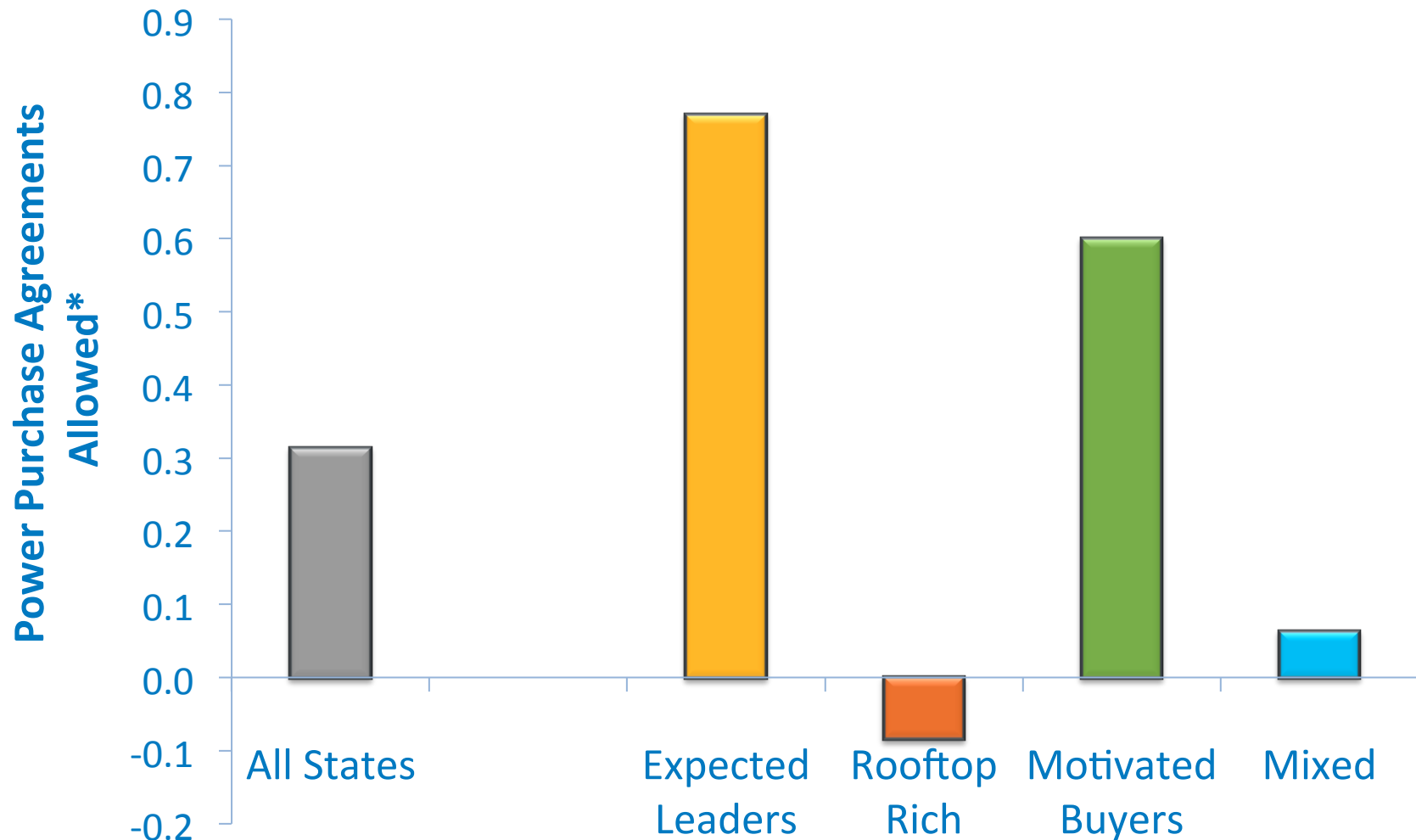
# Solar Policy Differences Between Groups of States – Freeing the Grid Net Metering Scores



\*Network for New Energy Choices Freeing The Grid 2012 Report

# Solar Policy Differences Between Groups of States

## – Power Purchasing Agreements

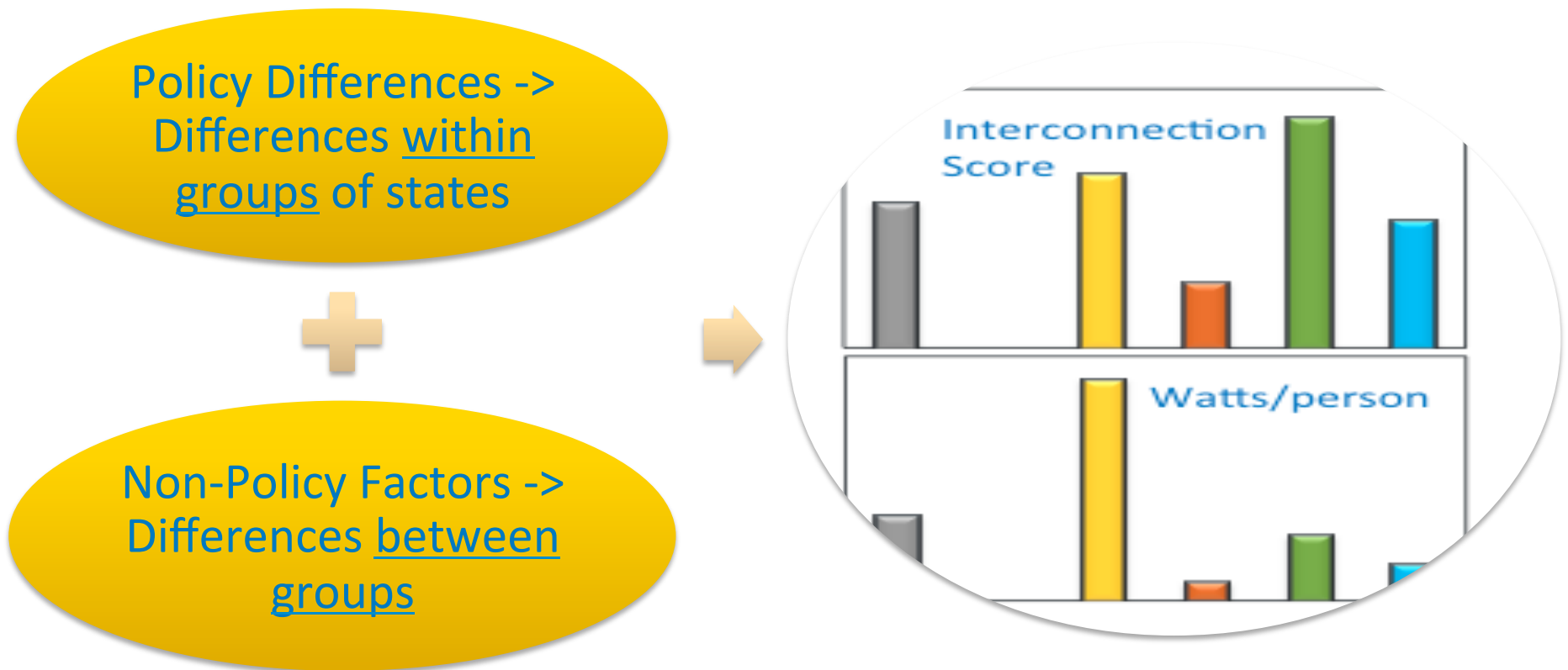


\*Power Purchase Agreements Allowed 1 = yes, 0 = unknown, -1 = prohibited



# Summary

A statistical model accounts for ~70% of the variation between states



Case studies will illuminate details

# Thank You

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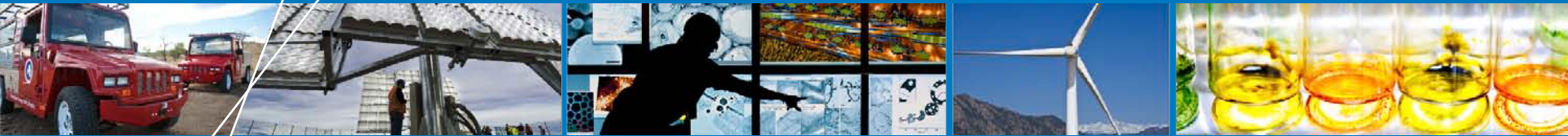
## Questions?

Darlene Steward

National Renewable Energy Laboratory

[Darlene.steward@nrel.gov](mailto:Darlene.steward@nrel.gov)

# Incentivizing Distributed Solar: Best Practices



**Lori Bird and Andy Reger**  
**NREL**

**Webinar April 18, 2013**

# Background

**Objective: Explore best practices in the design and administration of distributed solar incentive programs**



## Method:

- Reviewed existing PV incentive programs, with focus on larger programs outside of SREC markets
- Interview utilities, administrators, regulators, and industry

# Key Challenges

- **Highly variable solar costs, difficult to predict**
  - Modifying incentive levels in response to installed solar cost changes
- **Program longevity, predictability and stability to aid solar market growth**
- **New business models (leasing, PPA)**
- **Cost-effective incentive disbursement**

Photo by Dennis Schroeder, NREL 21538

# What Defines Program Success?

- **Solar market stimulation through cost reduction**
- **Increase long-term viability of solar**
  - Market longevity and stability
  - Predictability for sustainable market growth
- **Cost-effective management of ratepayer funds**
- **Consumer protection**
- **Providing price transparency to the solar market**

Photo by Dennis Schroeder, NREL 21605

# Overview: Design Considerations

## 1. Form of incentives

- Rebates vs. PBIs (term, level)

## 2. Setting Incentive Levels

## 3. Encouraging multiple market segments

## 4. Modifying Incentive levels

- Step-down schedules, solicitations, or auctions

## 5. Consumer Protection

## 6. Administration

# Common Solar Incentive Types

- **Up-front rebate**
  - (\$/watt capacity)

Utility	Rebate	Size
Austin Energy	\$2.00/watt	1kW – 20kW
LIPA	\$1.75/watt	< 10kW
Gulf Power Co.	\$2.00/watt	< 5kW
LADWP	\$1.62/watt	1kW – 1 MW
PG&E (CSI)	\$0.20/watt	< 30kW
Snohomish PUD	\$0.50/watt	< 100kW

- **Performance-based Incentive (PBI)**
  - (\$/kWh production)

Utility	PBI	Length	Size
Xcel Energy (CO)	\$.150/kWh	10 years	.5kW – 10kW
Green Mountain	\$.060/kWh	10 years	< 250kW
Madison G&E	\$.250/kWh	10 years	< 10kW
Orlando Utilities	\$.050/kWh	5 years	< 2MW
PG&E (CSI)	\$.025/kWh	5 years	< 30kW
SMUD	\$.100/kWh	5 years	No limit

\*DSIRE – Accessed 7/10/2012



# Common Incentive Program Comparison

## Rebate Incentive

### Strengths

- Directly addresses up-front installed cost of solar
- Primarily short-term administrative burden

### Weaknesses

- Incentivizes capacity, not production; may not ensure system performance
- Requires payment in year one; can create short-term cash constraints

## Performance Based incentive

### Strengths

- Incentivizes production and system performance
- Limited near-term budgetary cash demands
- Effective with third-party ownership

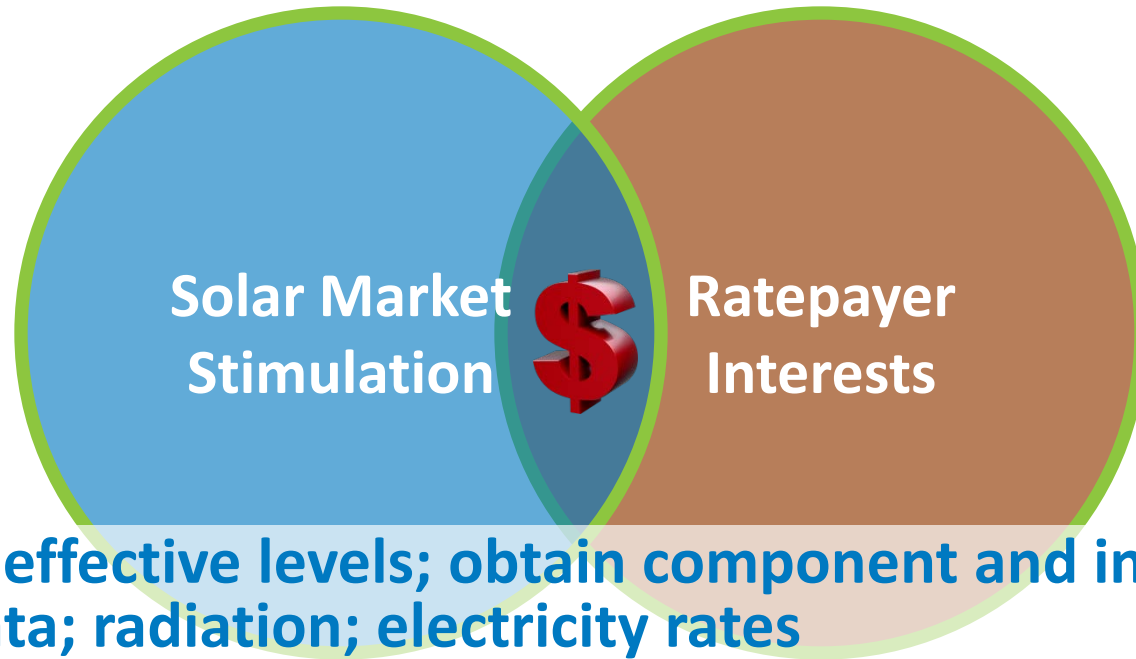
### Weaknesses

- Does not address up-front investment in solar
- Long-term administrative burden of incentive payments

# Stimulating Multiple Market Segments

- **Diversity of system sizes, customer classes may be an objective**
  - residential, commercial, industrial, third-party owned
- **Differences in barriers and cost structures across segments**
  - Residential owned systems – up-front cost
  - Larger commercial, 3<sup>rd</sup> party owned systems – access to financing
- **Competitive procurement often used with larger systems**
  - Costs can differ by size substantially
  - Accurately pricing incentives important; large payments
- **System cut-off level can affect utilization of incentives**
  - System sizes – small 0-30kW?, medium 30-100kW?, large >100kW?

# Setting the Incentive Level



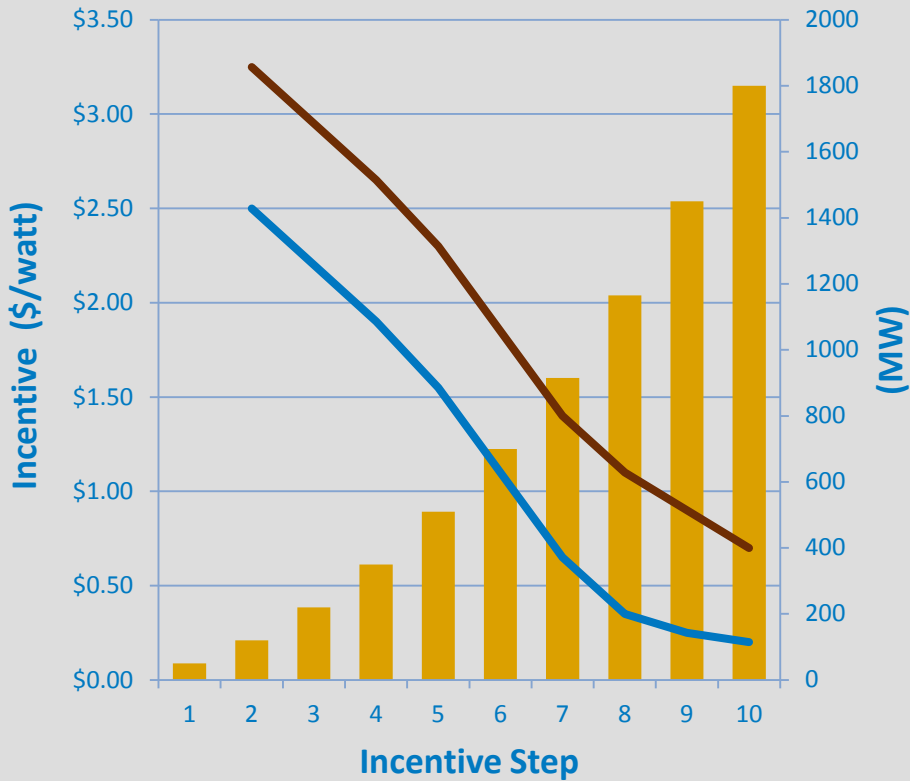
- **Model effective levels; obtain component and installed-cost data; radiation; electricity rates**
  - SAM and PV watts; data on installed costs
- **Benchmark against other programs**
- **Establish a targeted ROI/payback period for customers**
  - 10-15 year payback; incentive to cover up to 50% of cost

# Adjusting the Incentive Level

- **Responding to changing market conditions and solar costs**
- **Two primary methods used:**
  - **Pre-established schedules for declining incentives**
    - Planned incentive decreases along with market circumstances
  - **Auction mechanism to set market price**
    - Competitive bidding process for selecting lowest-cost solar installations

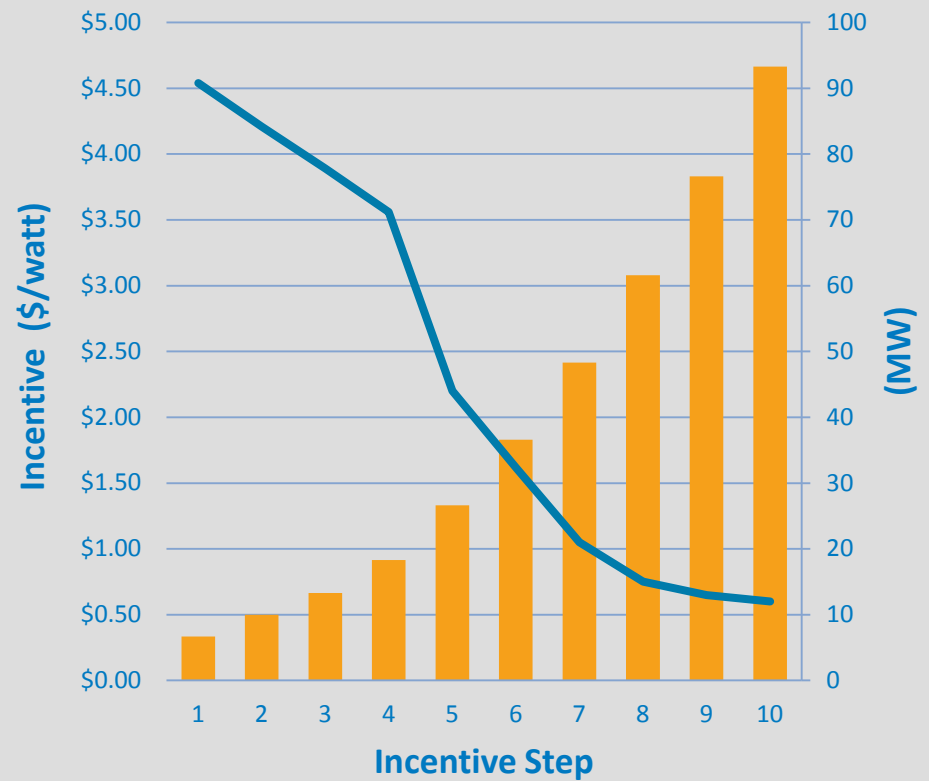
# Declining Incentives - Capacity Targets

## California Solar Initiative Rebate Program



- Installed Capacity (MW)
- EPBB Residential and Commercial (\$/watt)
- EPBB Government and Non-Profit (\$/watt)

## LADWP Residential Solar Rebate Program



- Installed Capacity (MW)
- Rebate Level (\$/watt)

Data Source: <http://www.csi-trigger.com>

Data Source: [https://www.ladwp.com/ladwp/faces/ladwp/residential/r-gogreen/r-gg-installsolar/r-gg-is-progstusincetvl?\\_adf.ctrl-state=nswhfbn6\\_4&\\_afLoop=247659160109000](https://www.ladwp.com/ladwp/faces/ladwp/residential/r-gogreen/r-gg-installsolar/r-gg-is-progstusincetvl?_adf.ctrl-state=nswhfbn6_4&_afLoop=247659160109000)

# Declining Incentives – Budgetary Timing

## Arizona Public Service – Solar Incentive Decline Schedule (2012)

Initial 2012 Incentive Rate (\$/watt)		\$0.50
	Reduction Amount	Incentive Rate
If 75% of funds used by 4/21/2012 incentive reduced by	\$0.20	TBD
If 75% of funds used by 5/21/2012 incentive reduced by	\$0.10	
If 90% of funds used by 11/1/2012 and incentive is greater than or equal to \$0.35 the incentive reduced to:	\$0.20	TBD
If 90% of funds used by 11/1/2012 and incentive is less than \$0.35 then incentive reduced to:	\$0.10	

# Declines: Capacity vs. Budgetary Timing

## Capacity Targets

### Strengths

- Can ensure multi-year program commitment
- Communicates the amount of installed capacity by program end

### Weaknesses

- Risks associated with unknown rate of uptake (budget/year unknown)
- Not all customers understand concept of “installed capacity”

## Budgetary Timing

### Strengths

- Ensures intra-year program commitment
- Communicates with customers in terms (\$ not MW) they understand

### Weaknesses

- Uncertainty for solar market when program is adjusted annually
- Timing can be confusing or unpredictable at the year’s outset

# Reverse Auction for Adjusting Levels

## Arizona Public Service Example

- 1. A maximum incentive level is established by APS and communicated to prospective bidders.**
- 2. Bidders enter system specs into the APS ranking calculator.**
- 3. Incentive calculator determines the maximum available incentive for the system and assigns a score to the bid.**
- 4. Scores are ranked and incentives disbursed, starting with the lowest score, until the budget for RFP has been exhausted.**



# Consumer Protection Measures

- **Encourage optimal system performance**
  - Orientation, tilt, azimuth, shading, etc.
  - Most common in rebate programs; some for PBIs
- **Installer certifications and system warranties**
  - Protect customers from fly-by-night companies
- **System components CEC-listed/UL Certified**

Photo by Dennis Schroeder, NREL 21613

# Consumer Protection (cont.)

- **Encourage energy efficiency**
  - Cost-effective
  - Buy-down solar capacity needs
  - Ex: Gulf Power, SMUD, Austin Energy



- **Protecting customers from price gauging**
  - CSI informs customers when a system price is more than one standard deviation above the avg. solar price
- **REC ownership determined equitably**
  - Utility often granted the RECs in return for the incentive

# Administrative Issues

- **Make aggregated installed cost data publicly available to assert downward price pressure**
  - CA Solar Statistics allows customers to view individual system cost data by zip code, size, installer, etc.
- **Administering PBI payments**
  - On-bill crediting preferred; frequency of crediting needs to balance customer interests and admin costs
- **Inspections for performance**
  - Reduce inspection frequency after installers show that installations meet program requirements

# Application Process

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## Equitable access to available incentives

- Random lottery vs. first-come-first-served; queuing systems

## Streamline process – online applications

- Don't require all system specifics initially

## Establish administration cost caps?

- CSI limited administrative costs to 10% of program expenditures, but challenging to meet

# Summary: Key Considerations

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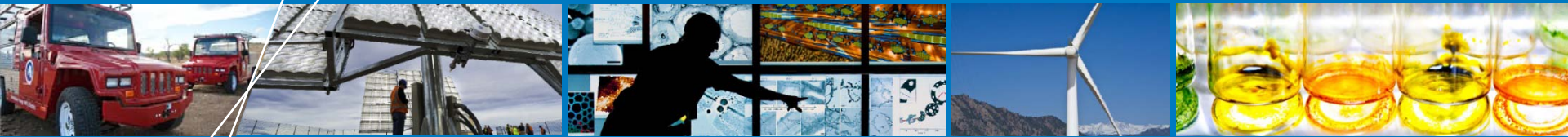
## Program specifics vary for different markets

- Solar installed costs, electricity prices, access to financing, expected program uptake, solar irradiance, regulatory process, etc.

## Balance competing stakeholder interests

- Buy-down solar costs and increase installations
- Program longevity and predictability to decrease costs
- Cost-effective program administration

**Distributed Solar Incentive Programs: Recent Experience  
and Best Practices for Design and Implementation**  
<http://www.nrel.gov/docs/fy13osti/56308.pdf>



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