



Solar + Storage **Reducing Barriers through Cost-optimization and Market Characterization**

Modeling Input Values and Assumptions

October 26, 2016 (updated)

NREL is a national laboratory of the U.S. Department of Energy, Office of Energy Efficiency and Renewable Energy, operated by the Alliance for Sustainable Energy, LLC.



This presentation details the inputs and methodology that NREL is using to model economic and operational considerations for distributed commercialscale solar + storage projects for regions across the U.S, using NREL's <u>Renewable Energy Optimization model (REopt).</u>

This methodology is considered a DRAFT and is still in development.

Please send questions and comments to joyce.mclaren@nrel.gov

Solar-plus-Storage: Cost Reductions through Optimization and Market Characterization

PROJECT SUMMARY

Through data collection, innovative modeling and analysis this project:

- Develops project cost baselines to refine modeling inputs based on current market data
- Identifies cost-optimal technology combinations of solar and storage for a variety of building types and market conditions
- Explores methods to value the contribution of solar-plus-storage to electric system resiliency
- Characterizes market potential for multiple technology and policy trajectories
- Supports identification of policy and regulatory options to support solar-plusstorage deployment

Final results available autumn 2017.

Project Website: http://www.cleanegroup.org/ceg-projects/solar-storage-optimization/

QUESTIONS ADDRESSED

- At what technology costs are projects economical?
- What policy changes would encourage the formation of new markets? ٠
- How can system owners capture multiple value streams?
- How can we value energy resiliency in economic calculations?
- Where will solar with storage be cost-effective in the near-term? Longer-term? ٠

Methodology considers different:

- •
- **Building Types Ownership Models** • **End-Use Cases** • **Utility Rate Tariffs** ۲ **Technology Costs** • **Electricity Markets** . Incentives/Policies . **Climate Zones**

VALUE STREAMS CONSIDERED

- ♦ Demand charge reduction
- Energy arbitrage \diamond
- **Regulation/Capacity** \diamond
- **Demand Response** \diamond
- \diamond Resiliency

Funded by the DOE Solar Energy Technologies Office (SETO) as SuNLaMP Project 30379-1614 (FY16-17)

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Methodology

This methodology is still in development as of October 2016. Send comments to: joyce.mclaren@nrel.gov

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Base Case & List of Sensitivity Analyses

| Base Case | Cost savings from demand charge reduction and arbitrage only; 30% ITC and 5 year MACRS taken. (This base case is conducted for different t locations, load profiles, ownership structures. See details in following slides.) |
|---|--|
| NEM Case | Base case + NEM at the retail rate w/ system size capped at 100% of load |
| NEM 2.0 | Base case + sellback compensation/credit at the wholesale rate w/system siz load |
| Frequency Regulation | Base case + frequency regulation payment(s) |
| Capacity | Base case + capacity payment(s) |
| Demand Response | Base case + demand response payment(s) |
| ITC | Test impact of step-down of ITC to 10% and 0%. Possible test of impact of allowing up to 25% grid charging and taking reduce |
| Retail Electricity Price CAGR 2016-2036 | Base Case 0.39% (EIA Reference Case) Sensitivities: High Fossil Resource 0.02% ; High Fossil Fuel Prices 0.69% |
| Age and size of Building Stock | Base case uses 1980s DOE Reference Buildings. This sensitivity analysis tests and size of the building on results. |
| Valuing Resiliency | Base case + assigning a value for resiliency |
| Load Profile: Hourly vs. 15 min. (time allowing) | 15 min. load profiles will be used to test the sensitivity of the results to the u hourly load data. All other data (e.g. weather data) remains hourly. |



technology costs, rates,)

ze capped at 100% of

ed ITC.

the impact of the age

use of 15 min. vs.

Summary of Proposed Modeling Input Assumptions

| Input/Variable | Base Case | Sensitivity Analyses |
|------------------------------|---|---|
| Project Locations | 16 ASHRAE Climate Zones | |
| Load Profiles/Building Types | DOE commercial reference buildings, 1980's stock | New construction; pre-1 |
| Utility Rate Structures | 80+ commercial rates incl. basic, demand charge, TOU, experimental rates | |
| Analysis Period | 20 years; 2017-2037 | |
| Inflation Rate | 2.5% | |
| Elec Cost CAGR | 0.39% (EIA reference case) | 0.02% (High Fossil Resou 0.69% (High Fossil Fuel P |
| Real Discount Rate | 10.2% | |
| ITC | 30% for PV and storage components | ITC step-down to 10% ar Possible analysis of redu |
| MACRS for PV | 5 year + bonus depreciation | |
| MACRS for storage | 5 year+bonus depreciation | If battery charges >25% f |
| Net metering | No net metering | Retail rate w/ size cappe Wholesale rate w/size ca |
| Frequency Regulation Payment | | Based on PJM market (please comment on valu |
| Demand Response Payment | | \$30/kW of reduction |
| Capacity Payment | | \$30/kW |
| Value of Resiliency | | Average of ACI based on |

.980s construction

urce) Prices)

nd 0% Iced ITC due to grid charging

from grid: 7 year depreciation

ed at 100% load; apped at 100% of load

ue/method)

LBNL, 2013

Financial Assumptions and PV costs for REopt modeling are in line with NREL Annual Technology Baseline (2016)

| | | Finar | ncial Assumptio | ons: | | |
|------------------------|------------------------------|-------------------|-----------------|--------|--------|--------|
| | Inflation Rate | | | | 2.5% | |
| | Economic Lifet | me (Years) | | | 20 | |
| | InteCommt Rat | e - Nominal | 8.0% | | | |
| | Calculated Inte | rest Rate - Real | | | 5.4% | |
| | Interest During | Construction - N | ominal | | 8.0% | |
| | Customer Equi | ty Discount Rate | - Nominal | | 13.0% | |
| | Calculated Equ | ity Discount Rate | - Real | | 10.2% | |
| | Debt Fraction | | | | 60.0% | |
| | Tax Rate (Fede | ral and State) | | | 40.0% | |
| 0 | WACC - Nomin | al | | | 8.1% | |
| | WACC - Real | | | | 5.4% | |
| | Depreciation Pe | eriod | | | 5 | |
| | Construction Fi | nance Factor | | | 1.024 | |
| | Present Value of | 0.810 | | | | |
| | Project Finance | 1.127 | | | | |
| | Capital Recove | 10.2% | | | | |
| | Capital Recove | ry Factor (CRF) - | Real | | 8.3% | |
| | | | | | | |
| | Construction I | Duration yrs | 1 | | | |
| | Year | Capital | Accumulated | | | |
| | Index | Fraction | Interest | | | |
| | 0 | 100% | 1.024 | | | |
| | 1 | 0% | 1.073 | | | |
| | 2 | 0% | 1.127 | | | |
| | | | | | | |
| MACRS yr | 1 | 2 | 3 | 4 | 5 | 6 |
| Depreciation | 0.2000 | 0.3200 | 0.1920 | 0.1152 | 0.1152 | 0.0576 |
| Fraction | | | | | | |
| Depreciation Factor | 0.9252 | 0.8561 | 0.7921 | 0.7329 | 0.6781 | 0.6274 |
| | | | | | | |
| | Investment Tax Credit (ITC)* | | | | 0.0% | |
| | Production Tax | Credit (PTC)* | | | 0.0% | |
| | | | | | | |

* not currently included in LCOE calculation

NREL (National Renewable Energy Laboratory). 2016 Annual Technology Baseline (ATB). Golden, CO: National Renewable Energy Laboratory. http://www.nrel.gov/analysis/data_tech_baseline.html

Proposed Modeling Battery Input Assumptions

| Variable | Value(s) |
|--------------------------------|------------|
| Inverter & Storage Replacement | In Year 10 |
| Total Round Trip Efficiency | 82.9% |
| Battery Throughput | 85% |
| Inverter Efficiency | 92% |
| Rectifier Efficiency | 90% |
| Minimum Charge | 20% |
| Initial State of Charge | 50% |



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Battery & Hardware

- Battery
- **Inverter Power Conversion**
- Container or Housing
- Container extras (Insulation/Walls)
- Electrical Conduit (Inside of container)
- **Communication Device**
- HVAC
- Meter (Revenue Grade)
- Fire Detection
- Fire Suppression
- Labor
- AC Main Panel
- DC disconnect
- Isolation Transformer
- AUX Power lighting etc

Soft Costs

- Developer Cost (Customer Acquisition)
- Interconnection

EPC

- Control System/SCADA
- Site Preparation
- Loading & Drive from OEM site
- Lifting & Hoisting by crane on site
- PE stamped calcs & drawings
- OEM testing and commissioning
- Electrical BOS outside of container (Conduit, wiring, DC cable)
- **Electrical Labor**
- Structural BOS (fencing)
- **EPC Overhead & Profit**

Basis for storage project cost assumptions

\$/kW + \$/kWh = total project cost

The REopt model requires separation of \$/kW and \$/kWh. Storage costs are not typically reported in this manner. The proposed storage cost inputs for the base case were informed by conversations with multiple industry participants. The graphs below show the values for projects where data was made available.





PV & Storage Cost Assumptions

| | Base Case | High Cost Case | Cost Reduction Case A |
|--|--|--------------------------|--------------------------|
| PV Cost Total (Hardware+EPC) | \$2.05 ¹ | \$2.25 ² | \$1.53 ³ |
| PV O&M cost (includes inverter replacement) | \$12.60/kW-yr. ¹ | \$15/kw-yr. ² | \$10/kW-yr ³ |
| Storage Cost | \$1600 /kW ⁵ \$ 500 /kWh | +20% | -20% |
| Storage replacement cost (in year 10) | \$200/kW \$200/kWh | +20% | -20% |

¹⁻⁴ NREL (National Renewable Energy Laboratory). 2016 Annual Technology Baseline (ATB). Golden, CO: National Renewable Energy Laboratory. http://www.nrel.gov/analysis/data_tech_baseline.html

¹ ATB average for 2017

² ATB highest for 2017

³ ATB average for 2027

⁴ ATB average for 2037

⁵ Storage cost breakdown based on project cost data collected by NREL.



Load profiles: DOE Commercial Reference Buildings

- Primary School
- Secondary School
- **Outpatient Health Care**
- Hospital
- Midrise Apartment
- Full Service Restaurant
- Large Hotel
- Small Hotel
- **Quick Service Restaurant**

- Stand-alone retail
- Supermarket
- Warehouse
- Large office
- Medium office
- Small office
- Strip mall



Method used to select rates to model

- We identified the utilities with largest number of commercial customers in each climate zone based on EIA data "sales and customers per utility".
- We have updated each commercial rate for the selected utilities in NREL's Utility Rate Database
- We will model at least one TOU and Demand Charge rate in each location, as well as some existing unique/experimental rate structures.
- We will identify the potential for customer bill reduction for each rate structure/building load.
- When escalating rates, we will increase each rate component by the same percent (e.g. we are not re-designing/re-weighting rates)



16 ASHRAE Climate Zones are represented in modeling

ASHRAE CLIMATE ZONE MAP



All of Alaska in Zone 7 except for the following Boroughs in Zone 8: Bethel, Dellingham, Fairbanks, N. Star, Nome North Slope, Northwest Arctic, Southeast Fairbanks, Wade Hampton, and Yukon-Koyukuk

Zone 1 includes: Hawaii, Guam, Puerto Rico, and the Virgin Islands

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Representative Utilities

The utility with largest number of commercial customers in each climate zone was identified. Some climate zones are represented by multiple utilities. We model all commercial rates applicable for each building type.

| Utility Name | Climate Zone | Representative City | Sales to commercial sector (MWh) |
|--|--------------|---------------------------|----------------------------------|
| Florida Power & Light Co | 1A | Miami, Florida | 4,316,495 |
| Centerpoint Energy for Delivery, Reliant Energy for Power (deregulated) | 2A | Houston, Texas | No EIA Form 861 data |
| Salt River Project | 2B | Phoenix, Arizona | 1,055,677 |
| Georgia power company | 3A | Atlanta, Georgia | 3,053,786 |
| Los Angeles Department of Water & Power | 3B-Coast | Los Angeles, California | 1,045,721 |
| Southern California Edison | 3B-Coast | Bakersfield, CA | 39,593,000 |
| NV Energy (Nevada Power) | 3B | Las Vegas, Nevada | 434,855 |
| Pacific Gas & Electric | 3C | San Francisco, California | 2,365,500 |
| Baltimore gas and electric | 4A | Baltimore, Maryland | 169,978 |
| Con Edison | 4A | New York, New York | 42,858,551 |
| Public Service Company of NM | 4B | Albuquerque, New Mexico | 393,132 |
| City of Seattle | 4C | Seattle, Washington | 445,585 |
| Commonwealth edison | 5A | Chicago, Illinois | 623,588 |
| Xcel Energy (Public Service Co. of Colorado) | 5B | Boulder, Colorado | 1,068,445 |
| Xcel Energy (Northern States Power Company) | 6A | Minneapolis, Minnesota | 1,158,937 |
| NorthWestern Energy Service | 6B | Helena, Montana | 267,802 |
| Minnesota Power | 7 | Duluth, Minnesota | No EIA Form 861 data |
| Golden Valley Electric Association | 8 | Fairbanks, Alaska | 9,160 |

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Utilities are representative of all U.S. utilities

This graphic indicates the spread of utility sizes that are represented.



Selected utility sizes compared to distribution of sizes from EIA Form 861 Data





Note that these tariffs are not intended to be a representative set (by geography, customer type, or structure). They have been chosen for individual analysis because they are unique and might reveal interesting opportunities for S+S.

| Utility | Tariff(s) |
|-------------------------|---|
| Salt River Project | Experimental price plan for super peak TOU gei |
| Minnesota Power | Commercial controlled access service |
| PG&E and SCE | Peak day pricing and Capacity bidding program |
| Xcel Energy (Minnesota) | Real time pricing |
| ConEdison | Standby tariff SC9-Rate4 may incentivize a flatte |





Sensitivity Analyses:

ITC step-down Net Metering Ancillary Services Escalation Rate Age of Building Stock 15-minute load profile Value of Resiliency



Net Metering & NEM 2.0 Sensitivity Analyses

- Base Case assumes <u>no net metering or sellback rate</u>
- Why does the Base Case not include Net Metering:
 - The future of net metering policies is uncertain
 - Net metering does not exist in some utility territories \bigcirc
 - System owners may prevent power injections to ensure the ability to \bigcirc receive the Investment Tax Credit
 - Many commercial S+S installations have sufficient load to absorb all self-generated power
 - Adding storage to solar installations sometimes negates the value of 0 net metering to the system owner
- Two Net Metering Sensitivity cases:
 - (1) net metering at retail rate
 - (2) the wholesale rate
 - Both cases have system size capped at 100% of load



ITC & MACRS for solar and storage projects

The Investment Tax Credit (ITC) and Modified Accelerated Cost Recovery System (MACRS) are national level incentives that can improve battery energy storage project economics.

| Battery system ownership | PV system on site | PV system charging the battery | To batte |
|---|--------------------|-----------------------------------|-------------|
| Public (university, federal) | | | |
| | No PV system | | 7 |
| Private | Existing PV system | Battery charged by PV < 50% | 7 |
| | * | Battery charged by PV 50%-75% | - 5 |
| Credit: Emma Elgqvist, NREL Sources: IRS Regs. Sec. 1.48-9(d) (6): IRS Notice 2015-70: IRS | New PV system | Battery charged by PV 75%-99% | 5 Por |
| Publication 946; IRS PLR 201308005 IRS PLR-121432122012; IRS PLR-201142005; IRS PLR 201208035; IRS CCA 201122018 | | Battery charged by PV 100% | 5 |

*We assume energy storage can be added to an existing PV system based on precedents set by a IRS Private Letter Ruling that allowed owner of a wind turbine to add energy storage to existing facility and claim the tax benefit. We believe that the PV and energy storage would need to be in close proximity and under common ownership (same taxpayer). We believe a replacement battery (e.g. at 10 years) does not qualify for the ITC, but does qualify for 5 year MACRS.

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year MACRS 30% ITC

How the ITC and MACRS is handled in the modeling

- Interviews with S+S developers indicate that in some cases controllers are being used to prevent charging from grid to ensure that the storage qualifies for the ITC.
- In our base case, the battery is forced to charge only from the PV (no grid-charging) and takes the full ITC and 5 year MACRS.
- This is a simplifying assumption since technically an owner could allow up to 25% grid charging and take a reduced ITC.
- A case study or sensitivity analysis can be conducted (if deemed appropriate) to investigate the economic impact of allowing up to 25% grid charging with reduced ITC taken.
- Two additional sensitive analyses will be conducted to understand the impact of a future step-down of the ITC to 10% and 0%.
- Possibly model the impact of the new bill <u>S. 3159</u> introduced to make energy storage eligible for an investment tax credit (ITC) under section 48. (More *info <u>here.</u>)*

Providing Ancillary Services: Sensitivity Analysis

- Storage is currently participating in ancillary service markets in PJM and CAISO territories.
- Payments for ancillary services greatly impact S+S project economics in the regions where markets exist.
- Our base case will NOT include payments from ancillary services (this allows us to determine the circumstances under which demand charge reduction/TOU arbitrage alone make projects economical).
- We will do sensitivity analyses to determine the impact of:
 - Frequency regulation payments
 - Capacity (Demand Response) payments
- See slides below for proposed methods/values.
- We are still taking comments on appropriate input values.



Payments for Capacity/Demand Response: Sensitivity Analysis

- BTM storage provides demand response by dispatching capacity in response to events defined by the ISO/utility
- Broadly speaking, DR is provided in one of 3 ways:
 - Dispatched Curtailment customer agrees to the remote dispatch of the capacity by the system operator
 - Mandatory Curtailment customer bids into market to provide service and is required to dispatch if selected
 - Voluntary Curtailment customer decides whether to provide service
- Demand response programs appear to be simplifying, with a consolidation of products/programs that storage can choose to participate in.
- Programs can broadly be categorized as:
 - Pre-scheduled
 - Real-time

Payments for Capacity/Demand Response: Sensitivity Analysis

Both pre-scheduled and real-time capacity/demand response markets/products may be modeled:

- Method: Pre-schedule DR program
 - Storage receives a \$/kW payment for providing capacity/demand response for a 4 hour window on • the hottest 12 days of the year.
 - Method intended to represent participation in a demand response program similar to those commonly offered by utilities in California
 - Method is similar to PJM's Emergency Load Response product
 - The \$/kW payment will be based on best available information of currently published DR payments
 - Method will be applied in every utility region being modeled
 - The \$/kW payment value will be scaled up or down (%) for other utility regions, according to the total electricity cost in each region.
- Method: Real-time DR
 - \$/kWh payment received for participation in real-time DR market through an aggregator (or self-• aggregation)
 - Intended to represent existing California DRAM or PJM real-time DR markets
 - Payment based on best available data on CA DRAM or PJM DR market payments and scaled for • regions that do not currently have real-time DR programs, based on cost of electricity/kWh under general commercial tariff.

Payments for Frequency Regulation: Sensitivity Analysis

Frequency Regulation (FR) payments will be investigated in every utility region being modeled, to represent impact of potential/future regulation markets Proposed Method:

- Historical PJM signal for one year will be used to bound amount of FR requested during any hour
- Input into REopt a \$/kWh payment that will be offered for providing frequency regulation during each hour of the day
 - \$ amount will be based on historical PJM market data for PJM
 - \$ amount based on the published energy transmission tariff in OASIS for other regions

Logic for this proxy: Providers typically purchase FR from a transmission owner. But if a battery can provide FR, the service could be purchased from a battery instead.

Electricity Escalation Rate: Sensitivity Analysis

- Elec Cost Escalation Rate is based on EIA
- http://www.eia.gov/forecasts/aeo/excel/fig-9 data.xls
- Base case assumes 0.39% CAGR over the study period 2016-2036.
- Sensitivity analysis will be conducted using alternate escalation rates:
 - High Fossil Resource = 0.02%
 - High Fossil Fuel Prices = 0.69%





Age and Size of Building Stock: Sensitivity Analysis

- Base case uses 1980s DOE Reference Buildings.
- Using the DOE Reference Building profiles for older and newer buildings, sensitivity tests will be run to understand the impact of the age of the building on results.
- The impact of increasing or decreasing the size of the building load will be examined for certain building types.

15-minute vs. hourly load profile

- 15 minute load profiles are being created by the NREL commercial building team
- Results using these (for a set of scenarios) will be compared with results from the base case to determine the sensitivity of the results to 15 minute profiles vs. hourly profiles.
- Base case retains hourly profiles because the granularity of data such as weather necessarily remains at the hourly level

Value of Resiliency: Sensitivity Analysis

The amount of resiliency provided by an S+S system is difficult to quantify. And is fundamentally different than that from a diesel generator, which provides power until fuel reserves are exhausted. Due to the uncertainty of resiliency from an S+S system, the value may be deemed lower.

Resiliency from S+S depends on the:

- Battery state of charge at time of outage
- Solar resource available during outage

However, the incremental value of resiliency from S+S could be enough to make a project economically viable.

We will model the impact of valuing resiliency by including a value for resiliency in the optimization.



As the value placed on resiliency increases, optimal system sizes and the number of hours a load is sustained will both increase.



Assigning a Value to Resiliency

Method: For each hour that a S+S project can sustain a given critical load (X% of the total load) during a grid outage, a value for this resiliency benefit is included in the optimization.

The proposed value of resiliency is the average cost and duration of grid outages (ACI), based on a 2013 LBNL report:

| Interruption Cost | Interruption Duration | | | | | |
|-------------------------------------|---|------------|----------|----------|-----------|-----------|
| | Momentary | 30 Minutes | 1 Hour | 4 Hours | 8 Hours | 16 Hours |
| Medium and Large C&I (Ove | Medium and Large C&I (Over 50,000 Annual kWh) | | | | | |
| Cost per Event | \$12,952 | \$15,241 | \$17,804 | \$39,458 | \$84,083 | \$165,482 |
| Cost per Average kW | \$15.9 | \$18.7 | \$21.8 | \$48.4 | \$103.2 | \$203.0 |
| Cost per Unserved kWh | \$190.7 | \$37.4 | \$21.8 | \$12.1 | \$12.9 | \$12.7 |
| Small C&I (Under 50,000 Annual kWh) | | | | | | |
| Cost per Event | \$412 | \$520 | \$647 | \$1,880 | \$4,690 | \$9,055 |
| Cost per Average kW | \$187.9 | \$237.0 | \$295.0 | \$857.1 | \$2,138.1 | \$4,128.3 |
| Cost per Unserved kWh | \$2,254.6 | \$474.1 | \$295.0 | \$214.3 | \$267.3 | \$258.0 |
| Residential | | | | | | |
| Cost per Event | \$3.9 | \$4.5 | \$5.1 | \$9.5 | \$17.2 | \$32.4 |
| Cost per Average kW | \$2.6 | \$2.9 | \$3.3 | \$6.2 | \$11.3 | \$21.2 |
| Cost per Unserved kWh | \$30.9 | \$5.9 | \$3.3 | \$1.6 | \$1.4 | \$1.3 |

Table ES-1: Estimated Interruption Cost per Event, Average kW and Unserved kWh (U.S.2013\$) by Duration and Customer Class

(2015) Updated Value of Service Reliability Estimates for Electric Utility Customers in the United States, Lawrence Berkeley National Laboratory, LBNL-6941E, http://eetd.lbl.gov/sites/all/files/lbnl-6941e_0.pdf

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Project Summary Clean Energy Group, is conducting a two-year research initiative to elucidate the emerging market for distributed solar paired with battery

Project Goa

energy storage (solar+storage)

Barriers Addressed

Although prices for solar and for battery storage are declining rapidly, a poor understanding of cost-effective project design and market opportunities inhibits the deployment of solar with storage systems. This project aims to fill the information gaps regarding cost effective commercial applications of solar with storage, and inform the creation of a supportive policy and regulatory environment

Project tasks

The first phase of the project is the collection of data on existing and planned Solar+storage projects. Working with project de across the country, the team will use data from existing projects to understand the current state of the market

This initial baselining exercise will inform the next phase of the project, in which the team will conduct syst technically and economically optimal project designs for various commercial applications of Solar+storage, using NREL's REopt model. This will provide information on cost-optimal system configurations for a wide variety of building types, load profiles, rate structures, electricity markets and policy environments.

Using this understanding of optimal project designs, the team will then characterize regional markets for solar projects paired with storag for a host of 'what if' scenarios. These forward-looking market characterizations will quantify customer adoption under a variety of technology cost assumptions, policy assumptions, and electricity market trajectories. This phase of the analysis employs NREL's cus

Project Website

http://www.cleanegroup.org/solar-stora optimization/

www.nrel.gov



NREL is a national laboratory of the U.S. Department of Energy, Office of Energy Efficiency and Renewable Energy, operated by the Alliance for Sustainable Energy, LLC.

